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Evaluation of Veteran-Directed Home and Community Based Services
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Principal Investigator/Study Chair: James Rudolph, MD

Abstract

Background

In the next decade, there will be a doubling of older Veterans for whom the VA has a requirement to provide long-term care. The Veteran's Health Administration Office of Geriatrics and Extended Care (GEC) is seeking to preserve Veteran independence in the community through the Veteran-Directed Home and Community-Based Services Program (VD-HCBS). VD-HCBS is a person-centered consumer-directed program that provides Veterans the opportunity to self-direct their long-term services and supports (LTSS) and continue to live independently at home. GEC is planning to expand VD-HCBS to an additional 90 VAMCs over the next 3 years. This project will conduct a mixed-methods evaluation of the Veteran and Caregiver experience with the VD-HCBS program, and identify implementation factors that help facilitate successful program rollout and administration.

Objectives

This study will 1) examine the Veteran experience with VD-HCBS by analyzing operational data on satisfaction, unmet needs, and quality of life and b) interviewing Veterans to capture the experience in their own words; 2) Understand the effect of VD-HCBS on Caregiver wellbeing through phone surveys aligned with the Caregiver Support Program and 3) improve the process of future VD-HCBS implementation by interviewing VA and ADNA coordinators about the process of implementing the VD-HCBS.

Methods

There are three primary methods for this proposal request: a secondary analysis of operations data related to VD-HCBS, a telephone survey with VD-HCBS caregivers and semi-structured qualitative interviews with Veterans or Caregivers and VD-HCBS program coordinators. For the secondary data analyses, we will obtain survey data from Veterans through a Data Use Agreement with the VA Office of Geriatrics and Extended Care (GEC). This operational data set is collected through the VD-HCBS program and the VA-CARES program as part of routine care. This data will allow us to conduct analyses on Veteran satisfaction, needs (met and unmet) and quality of life.. A telephone survey will be conducted with VD-HCBS caregivers to understand their experience as a caregiver in the VD-HCBS program. Additionally, qualitative interviews will be conducted with Veterans selected at random regarding their experience with the VD-HCBS program and how the program is meeting their needs. In addition, qualitative interviews will be conducted with VA based and ADNA based coordinators of the VD-HCBS program to gain insight into the implementation of the program and will help identify facilitators and barriers that impact implementation of VD-HCBS for VAMCs and ADNAs.

Impact

This study will evaluate the impact of the VD-HCBS program and provide key insights into the implementation and effectiveness of this program. This evaluation may provide insight to VA policymakers and VA care providers that helps them ensure that community based LTSS options are adequately administered and help refine policies regarding the mission and operations of VD-HCBS to align with VHA and GEC goals.

List of Abbreviations

ACL -- Administration for Community Living
ADNAs -- Aging and Disability Network Agencies
BIC -- Bayesian Information Criterion
CCDE -- Cash and Counseling Demonstration and Evaluation
CDW -- Corporate Data Warehouse
CFIR -- Consolidated Framework for Implementation Research
CITI -- Collaborative IRB Training Initiative
COIN -- Centers of Innovation
CREATE -- Collaborative Research to Enhance and Advance Transformation and Excellence Initiative
ERIC -- Expert Recommendations for Implementing Change
FMS -- Financial Management Service
GEC -- Office of Geriatrics and Extended Care
GLMMs -- Generalized Linear Mixed Models
HSR&D/QUERI -- Health Services Research & Development/Quality Enhancement Research Initiative
IIR -- Investigator Initiated Research
IRB -- Institutional Review Board
LTC -- Long-Term Care
LTSS -- Long-Term Services and Supports
NRCPDS -- National Resource Center for Participant-Directed Services
OIG -- Office of Inspector General
P1a -- High Priority Veteran
PCAFC -- Program of Comprehensive Assistance for Family Caregivers
PEPRc -- Program Evidenced-based Policy Resource Center
QCA -- Qualitative Comparative Analysis
QUAN+QUAL -- Quantitative/Qualitative
SCI -- Spinal Cord Injury
TBI -- Traumatic Brain Injury
USH -- Undersecretary for Health
VA-CARES -- VA Caregiver Evaluation Center
VAMCs -- VA Medical Centers
VD-HCBS -- Veteran-Directed Home and Community Based Services
VHA -- Veterans Health Administration
VINCI -- VA Informatics and Computing Infrastructure
VPN -- Virtual Private Network

1.0 Study Personnel

Principal Investigator/Study Chair: James Rudolph, MD Providence VA Medical Center (8/8ths) 401-273-7100 Ext. 6406

Investigator: Kali Thomas, PhD Providence VA Medical Center (8/8ths) 401-273-7100 Ext: 6268

Investigator/ Durham Local Site Investigator: Nina Sperber, PhD Durham VA Medical Center (8/8ths) 919-286-0411 Ext. 5655

Collaborators: VHA Office of Geriatrics and Extended Care
Program Evidenced-based Policy Resource Center (PEPRc)
The VA Caregiver Support Program
U.S. Department of Health and Human Services Administration for
Community Living
The Lewin Group
Boston College

2.0 Introduction

In the next decade, the number of older high priority (P1a) Veterans will double. The VA has a statutory obligation to purchase or provide institutional care to all P1a Veterans¹. At a cost of \$110,000 per Veteran per year for institutional care, the ability of the VA system to honor its statutory obligations will be challenged with current resources. As stated by the 2013 Office of the Inspector General report,² there is a rapid need to rebalance the focus from institutional programs to non-institutional programs. In FY14, VA's Office of Geriatrics and Extended Care (GEC) spent 74% of its budget on institutional care and 26% on non-institutional long-term services and supports (LTSS).³ For comparison, state Medicaid programs, which are under a statutory obligation to provide institutional care, devote the majority (51%) of LTSS spending to non-institutional care.⁴ In an effort to meet this impending demand, GEC has been working toward developing a dynamic system of LTSS that shifts the delivery of long-term care (LTC) from institutions to the community.

As part of this rebalancing plan, GEC has implemented many innovative programs to postpone or prevent institutionalization.^{5,6} Recognizing the need to increase home and community-based services (HCBS) utilization for high-need Veterans and following the reported success of the Cash and Counseling Demonstration and Evaluation (CCDE),^{7,8} GEC leadership implemented a

program for Veterans to self-direct their care thereby enabling them to maintain community residence and avoid institutionalization: Veteran-Directed Home and Community Based Services (VD-HCBS). In 2008, a partnership was formed between VA and the Administration for Community Living (ACL) to implement the VD-HCBS program, capitalizing on the home care service delivery experience and skills of ACL's Aging and Disability Network Agencies (ADNAs) and the VHA's commitment and resources. Through this partnership, VAMCs purchase VD-HCBS care management from ADNAs on behalf of Veterans. GEC is planning an expansion of VD-HCBS to an additional 90 VA sites over the next 3 years.

Description of the VD-HCBS Program.

The research project described in the protocol is an evaluation of the VD-HCBS program. Like the participant-directed programs developed for Medicaid programs (i.e. Money follows the Patient, or Cash and Counseling),^{8,9} VD-HCBS maximizes Veteran-centered care and independence. VD-HCBS provides Veterans with a monthly financial allotment based on an assessment of the extent of their need for assistance with personal care due to injury or the impact of disease. Veterans have the opportunity to spend their allotment on services that best meet their needs, such as personal care workers whom they hire and manage themselves. Personal care workers may be family members who otherwise may not be able to afford to stay out of the workforce to care for the Veteran. Allotted funds may also be spent on supplies, home modifications, and/or adaptive equipment not available through other VA programs.

ADNAs play a key role in identifying Veteran's needs, coordinating Veteran services, financial reporting, and coordinating with VA. An ADNA coordinator works with the Veteran to 1) develop a person-centered plan for the Veteran's care, 2) identify risks to Veterans' health and safety and include in the plan how Veterans and their caregivers can mitigate those risks, 3) monitor spending and service utilization and 4) provide ongoing options counseling and support to Veterans. In addition, the Veteran (or appointed representative) and the ADNA representative work closely with a Financial Management Service (FMS) to manage employment taxes and insurance and process payroll and timesheets. The ADNA bills the VA for their services and oversight of VD-HCBS recipients.

Previous VD-HCBS Evaluations.

In an evaluation of the VD-HCBS conducted by Boston College's National Resource Center for Participant-Directed Services (NRCPS), survey responses from VD-HCBS Coordinators at VAMCs indicated that VD-HCBS is filling a niche for Veterans at risk of nursing home placement.¹⁰ The survey results further pointed out that, for many, collaboration between VAMCs and ADNAs has been enhanced by mutual benefit; but in some cases, these partnerships were complicated and difficult. The evaluation report suggests that role clarification and coordination efforts were critical to maximize the roles of the VA and ADNA. In complementary work conducted by investigators at the Providence VAMC Center of Innovation for LTSS (LTSS COIN), the majority of VD-HCBS coordinators at ADNAs interviewed suggest that the experience of collaborating with VAMCs was positive and interviews identified several key mechanisms for facilitating a successful partnership (e.g., including frequent communication, training, designated VAMC staff personnel, and active involvement of the VAMC).¹¹ Veterans

currently enrolled in VD-HCBS who participated in the NRCPDS' qualitative "Voice of Veterans" study called the program "life changing." While the Veterans interviewed said they would recommend VD-HCBS, they also made a number of suggestions to improve the program. Preliminary analysis of these data reveals program implementation issues from the perspective of users, as well as concern about consistency across programs, access for more Veterans, and sustainability of VD-HCBS.

Importance of Caregiving in maintaining Veteran Independence. Because Veterans eligible for VD-HCBS are vulnerable with functional deficits and significant caregiving needs, the caregiver is an indispensable partner in maintaining community independence. The emotional, physical, and financial tolls of informal caregiving are well documented in the civilian¹²⁻¹⁴ and Veteran populations.¹⁵⁻¹⁷ According to the 2015 National Survey of Caregiving,¹⁸ one in five Caregivers report high levels of physical strain resulting from caregiving, two in five consider caregiving to be emotionally stressful, and about one in five reports experiencing financial strain. Given the relationship between Caregiver burden, stress, and well-being and the ability for the care recipient to remain in the home, the impact of VD-HCBS on Caregivers merits attention. Previous literature has suggested that consumer directed programs like VD-HCBS benefits consumers (see, for example, Tilly, et al.¹⁹) and Caregivers.²⁰⁻²² Caregiver benefits include decreased worry, physical, and financial strain, along with the ability to enjoy respite time.^{23, 24} Focus groups with 23 Caregivers of Veterans enrolled in VD-HCBS were conducted by our partners at NRCPDS as part of their Voices of Veterans study. Analysis of these focus groups revealed major sources of stress and elucidated mechanisms behind stress relief and support experienced in VD-HCBS. For example, participants commented on the program's ability to enable Veterans to remain home, provide stress relief, and afford spousal Caregivers more time with their Veteran loved one spent as a "couple" resulting in reciprocal, mutual benefits. While the Voices of Veterans study was the first to include VD-HCBS Caregivers, there has been no other work, to date, that has specifically evaluated the impact of the VD-HCBS program on Caregivers as measured by improvement in their well-being.

SIGNIFICANCE

Knowledge to be gained. Proponents of VD-HCBS suggest that expansion of this program could be one promising solution to meet the increased need for LTSS while containing costs and promoting Veteran-centered care. In addition, it provides an innovative approach to HCBS delivery to Veterans living in rural areas or far from VAMCs. Several VAMCs have documented the success of their programs both in terms of Veterans' satisfaction and reduced NH utilization,²⁵⁻²⁷ However, uptake of the program varies greatly across the country: only 51 VAMCs offer VD-HCBS and the numbers of Veterans enrolled at each site range from one to 100+. There has been no formal evaluation of implementation or effectiveness of the program and therefore the evaluation we are proposing is significant because it will be the first major evaluation of the effect and implementation of the VD-HCBS program.

Impact on Veterans and the VA. Veterans enrolled in VD-HCBS represent a vulnerable population, with most having functional or cognitive deficits, needing >20 hours of home care, and meeting eligibility for long term care. At a cost of \$110,000 per Veteran per year for long-

term care and a doubling of the number of Veterans eligible for VA-paid long-term care, GECs and Veterans have a mutual interest in preserving Veteran independence in the community. As a result, VD-HCBS has tremendous opportunity to improve the fiscal outlook of GEC's LTSS while delivering the highest level of Veteran-centered care. This proposed VD-HCBS evaluation leverages the utilization analysis of PEPReC, by systematically capturing perspectives of Veterans and Caregivers to provide a comprehensive view of the value of VD-HCBS to all stakeholders.

Alignment with VA Priorities. VD-HCBS expansion is consistent with the VA and GEC Mission and Vision. Importantly, VD-HCBS highlights the efforts of GEC to rebalance toward home and community-based services (HCBS) as required by the OIG. Access to HCBS is the priority goal of both the VA Secretary and the VA Undersecretary for Health (USH). Because VD-HCBS is built on a participant-directed, patient-centered framework, the program is consistent with improving the Veteran Experience (VA Secretary Priority #1; USH Priority #2). The expansion of VD-HCBS, a best practice in HCBS (USH Priority #3), enhances strategic partnerships (VA Secretary Priority #5 & USH Priority #4) and builds a culture of improvement (VA Secretary Priority #4) in a high performing network (VA USH Priority #4). Evaluation of VD-HCBS aligns with the "MyVA" initiative which is Veteran-centric and objectives to provide access to consistent programs throughout the VHA system.²⁸

INNOVATION

The large-scale expansion of VD-HCBS presents an unparalleled opportunity to understand and measure change in the VA. In concert with the outcomes of VD-HCBS, our implementation evaluation will provide insight into GEC programs at VAMCs (educating GEC leaders), but also other VACO program offices looking at implementation. With the diverse team assembled and the comprehensive evaluation proposed, we will produce evidence to inform VA program implementation and dissemination, a critical component of the VA's priorities to develop high-performing, highly-reliable, and consistent networks. Through collaborations with GEC, PEPReC, ACL, and NRCPPDS, we seek to leverage the investment in VD-HCBS to describe the value of participant-based programming within VA and the nation. The findings from this study will have implications for future VA-Community partnerships, and can be informative for the organizations providing this contracting service as well as for the providers enrolling in the network.

The individual components of our evaluation are innovative. Large scale measurement of Veteran independence, unmet needs, and satisfaction of a large program is unique in the VA. Additionally, including mixed methods will allow a comprehensive understanding of how Veterans are impacted by VD-HCBS. The inclusion of the Caregiver survey results will provide a first look at how this program may enable Veterans to remain in their homes through improving Caregiver well-being.

3.0 Objectives

In this evaluation, we will test the impact of the VD-HCBS program on Veterans and their Caregivers while simultaneously gathering information on its delivery and implementation.

Specific Objectives:

Objective 1: To describe the impact of VD-HCBS on Veterans' satisfaction, unmet need for services, quality of life, and independence. Using mixed methods, this objective will provide a comprehensive view of the value of the VD-HCBS program to vulnerable Veterans and create a model system for describing the value of GEC programs.

Hypothesis: Our working hypothesis is that Veterans participating in the VD-HCBS program will experience improvements in satisfaction, unmet need for services, quality of life, and feelings of independence compared to before their participation in the program.

Objective 2: To understand the effect of VD-HCBS on Caregivers' well-being. As Veterans lose function, Caregivers are critical to community living. We will conduct a telephone survey with VD-HCBS caregivers to compare Caregivers' financial strain, depressive symptoms, caregiving stress, health status, and positive caregiver experiences to a propensity matched population to determine the impact of the VD-HCBS program on Caregivers.

Hypothesis: Our working hypothesis is that Caregivers of Veterans participating in VD-HCBS will experience reductions in financial strain, depressive symptoms and caregiving stress, and overall improvements in their health and caregiver experiences.

Objective 3: To examine the implementation of the VD-HCBS program expansion. VD-HCBS is a complex program in a complex VAMC environment. Utilizing constructs from the Consolidated Framework for Implementation Research (CFIR) and a published typology from the Expert Recommendations for Implementing Change (ERIC) project, we will interview VA and ADNA VD-HCBS coordinators to systematically identify common contextual factors and implementation strategies.

This proposed VD-HCBS evaluation leverages the information that will be obtained by GEC in this expansion by systematically capturing perspectives of Veterans and Caregivers to provide a comprehensive view of the value of VD-HCBS. Additionally, the large-scale expansion of VD-HCBS presents an unparalleled opportunity to understand and measure change in the VA. In concert with the outcomes of VD-HCBS, our implementation evaluation will be critical to determining how the program was executed. With the diverse team assembled and the comprehensive evaluation proposed, we will produce evidence to inform VA program implementation and dissemination, a critical component of the VA's priorities to develop high-performing, highly-reliable, and consistent networks. Through collaborations with our

operation partners we seek to leverage the investment in VD-HCBS to describe the value of participant-based programming within VA and the nation.

4.0 Resources and Personnel

Providence VAMC:

James Rudolph, MD is a VA Geriatrician and health services researcher who directs the LTSS COIN. Dr. Rudolph will serve as the administrative and coordinating principal investigator and will oversee the management of our partners. He will supervise the program manager for the evaluation and reporting. Dr. Rudolph will be contact PI and be responsible for submitting all necessary documents to HSR&D, including IRB approvals, and annual progress reports.

Kali Thomas, PhD is a Research Health Science Specialist with a dual appointment in the LTSS COIN and the Brown School of Public Health. Dr. Kali Thomas will lead the data collection and analyses of Objectives 1 and 2. She will supervise the work of all IPAs and coordinate the Veteran interviews, recruiting, consent, and the analysis of Veteran experience and Caregiver surveys.

Vince Mor, PhD Vincent Mor, PhD is a national expert in health services research specializing in aging, chronic disease and LTC. He is the PI of the LTC CREATE at the Providence VAMC and also funded through an IIR investigating concurrent Hospice care. Dr. Vince Mor will provide insight and guidance on the analyses.

Edward Miech, Ed.D. Dr. Miech will direct the analytic strategies of the implementation analyses in year 2 and 3 (AIM 3). Dr. Miech is a member of the Implementation Core of the PRIS-M QUERI, a Research Scientist at the Indianapolis VA HSR&D Center for Health Information & Communication, and a Research Scientist at the Center for Health Services Research at the Regenstrief Institute. He has experience in program evaluation and mixed methods, with special expertise in Configurational Comparative Methods and Qualitative Comparative Analysis (QCA). Dr. Miech leads the national VA QCA Workgroup, has given several national conference presentations on the application of QCA to implementation research and health services research, and helped organize a 5-day seminar on QCA held in Indianapolis in September 2017 that was attended by 32 health services researchers from around the United States.

The following members of the Boston College National Resource Center for Participant-Directed Services (NRCPS) will be retained on VA independent practice agreements (IPA) through the Providence VAMC.

Kevin J. Mahoney, PhD serves as the Founding Director of the National Resource Center for Participant-Directed Services (NRCPS) since its inception in 2009. Dr.

Mahoney will advise the team on the delivery of participant-directed services, including the complexity of the VA-ADNA relationship in delivering VD-HCBS . Dr. Mahoney will not have access to identifiable or sensitive data. He will not have access to the Providence research server.

Ellen K. Mahoney, PhD is Associate Professor and Interim Associate Dean for Research in the Connell School of Nursing at Boston College, Dr. Mahoney will recruit Veterans/caregivers, obtain consent, conduct interviews and participate in the analysis of interviews for Objective 1.

Merle Edwards-Orr, PhD has been working in self-direction for over a decade and has led NRCPDS' work with VD-HCBS for three years. In this role, he works closely with VHA and ACL and with local staff at VAMCs and ADNAs to support their starting a VD-HCBS site. Dr. Edwards-Orr will advise the team on the function of the VD-HCBS program and advise on the implementation analysis for Objective 3. Additionally, he will participate in some of the coordinator interviews which will provide more insight into the implementation process and will take an active role in the analyses.

Durham VAMC:

Nina Sperber, PhD, is a Core Investigator in the Center for Health Services Research in Primary Care at the Durham VAMC and Associate Director of the Qualitative Methods Core. Dr. Sperber will be the Local Site Investigator for the Durham VA and will be responsible for the implementation evaluation of Objective 3. She will oversee the recruiting, consenting, and interviewing of VD-HCBS and ADNA stakeholders and will be the primary coordinator of the analyses that will examine the integration of contextual factors, implementation strategies, and Veteran outcomes.

Courtney Van Houtven, PhD is a health economist for the VA Caregiver Support Evaluation Center based out of the Durham VAMC, Project Director of VA-CARES and Associate Professor at Duke University whose research focuses on how family caregiving effects healthcare utilization, expenditures, health and work outcomes of care recipients and caregivers. Dr. Van Houtven will advise the team and collaborate on analyses evaluating caregiver outcomes.

Salt Lake City VAMC HSR&D Centralized Transcription Service Program:

Susan Zickmund, PhD is the Director of HSR&D Centralized Transcription Service Program will be overseeing the Veteran and Coordinator transcriptions conducted by the Providence and Durham sites. She will serve as the local site investigator for Salt Lake City.

Data Use Agreements:

For this analysis, we will enter into three data use agreements in order to complete our secondary data analysis aims. We will enter into a Data Use Agreement with the Office of GEC for the use of the ADNA assessments and The Lewin Group readiness assessments both of which are reported to GEC as part of routine care/service. Only the ADNA Assessments contain PHI. The second data use agreement will be with the VA Caregiver Support Program. The caregiver survey data will be used as a comparison group for our research analysis of the Caregiver Survey (Objective 2). Finally, we will enter into a data use agreement with PEPReC for the VD-HCBS program analysis data including VAMC randomization criteria, the utilization outcomes analysis, and the economic outcomes analysis data. This will allow us understand the context of implementation in programs that are 'successful' in implementation and outcomes development of VD-HCBS.

5.0 Study Procedures

Objective 1 –

The purpose of Objective 1 is to understand the impact of the VD-HCBS program on similar outcomes for Veterans using a mixed qualitative and quantitative method design³⁰. The quantitative methodology (Objective 1a) will be a secondary data analysis of the ADNA assessments. These data will be obtained via a Data Use Agreement (DUA) with the VHA Office of Geriatrics and Extended Care. These assessments contain surveys that are administered at each Veteran's initial in-home visit, and quarterly thereafter as part of the national roll-out and operation of the VD-HCBS program. PHI is included in this data set including name, social security number, and date of birth., address, phone number, email (if available), and caregiver contact information. All secondary survey data will be stored on the restricted access Providence VA research server, in a restricted folder in accordance with VA policy.

For the qualitative aim (Objective 1b), we will be conducting semi-structured telephone interviews with a random sample of Veterans (n=64) newly enrolled to VD HCBS (to include the sites involved in the roll out and all other sites with VD HCBS) to gain further insight into the ways in which the VD-HCBS program has impacted their lives. Veterans will be interviewed at two time points in 12 months after initiation of VD-HCBS, for a total of 128 interviews. If a Veteran is unable to communicate on the telephone, we will instead contact their caregiver and invite them to share their own experiences with the program. These interviews will be recorded for transcription purposes. Participants will be sent an information consent sheet, however consent for the interviews and the recording will be acquired verbally as detailed in the interview guides. Following the completion of the interviews and the transcription, the interviews will be coded as described in the data analysis section.

Recruitment Methods:

All quantitative data will be obtained from the data owners (VHA Office of GEC), following an approved Data Use Agreement in accordance with VHA policy. As

part of standard operations, the ADNA meets with the Veteran initially and every 90 days thereafter. During these meetings it is customary for the ADNA to ask about current services, as well as, unmet needs and satisfaction with the program.

The VD-HCBS program currently enrolls ~825 new Veterans annually at existing sites. At newly opened sites, there is a period between readiness review and enrolling Veterans that delays early recruitment. As a result, we anticipate that ~825 Veterans among the new sites will be enrolled annually. With 4 routine ADNA assessments per Veteran, we expect to receive up to 6,600 surveys.

A total of 64 respondents consisting of Veterans or Caregivers will be recruited for qualitative portion of this objective. Recruitment packets will initially be sent using via US Mail to the Veterans' listed residences in the ADNA assessment data or should the addresses not be listed, by using the listed SSN in the ADNA assessment data to access the national Electronic Health Record (EHR) by way of CAPRI/VistAWeb and/or JLV. We will randomly select four Veterans enrolled in VD-HCBS from each of the 16 VAMCs chosen for the implementation analysis described in Objective 3. Veteran selection will be done by inputting all case numbers at a VAMC into a random number generator. This packet will include an introduction letter, refusal postcard, and the CIRB approved information consent sheet. The letter will inform potential participants about the interview, the goal of the interviews, that the interviews will be recorded for transcription purposes and will provide contact information for a Providence-based project staff member to address any questions or concerns they may have prior to participating. They may also use this telephone number to indicate their refusal to participate.

The CIRB approved information consent sheet for Veterans to keep, will describe the procedures and risks and contain contact information should they have any questions.

Also included will be the refusal to participate postcard. Veterans will be asked to complete and return this postcard if they do not wish to participate in the study. Receipt of this postcard by the project staff will terminate all future contact with the Veteran regarding this project.

For Veterans whom we do not receive a refusal postcard or telephone call, we make no more than three attempts to contact them via telephone between the hours of 10am and 7pm, in their representative time zones.

If it is discovered during these attempts that the Veteran is unable to participate due to medical limitations such as being non-verbal, aphasic, or cognitively impaired, the project team will exclude the Veteran from participation and instead will contact the Veteran's Caregiver as listed in the ADNA survey. At this point, a packet including the introduction letter, refusal postcard, and the CIRB approved Caregiver information consent sheet will be sent to the named

caregiver. Receipt of this postcard by the project staff will terminate all future contact with the Caregiver regarding this project.

For Caregivers whom we do not receive a refusal postcard or telephone call, we make no more than three attempts to contact them via telephone at the number listed in the ADNA survey between the hours of 10am and 7pm, in their representative time zones.

If the caregiver agrees to participate in this project, the caregiver will be asked questions regarding their own experiences with the program as described in the Caregivers interview guide and this data will be analyzed separately.

In order to ensure that the appropriate number of Veterans and Caregivers are enrolled, for every instance where we receive a refusal or are unable to make contact with the Veteran or Caregiver, a new Veteran will be randomly selected and the recruitment process will repeat.

Informed Consent Procedures:

For Objective 1a, the secondary data analysis portion of this aim, we are requesting waiver of informed consent and a HIPAA waiver

For Objective 1b, the Veteran or Caregiver Interviews portion of this objective, a CIRB approved information consent sheet appropriate for the respondent will be mailed to the Veterans with the recruitment packet described above, or as described above to the Caregiver. A waiver of written consent will be requested for all interviews because interviews will be conducted over the phone and are considered minimal risk. Verbal informed consent will be obtained in conformation with the policies established by the CIRB Institutional Review Board in accordance with the Department of Health and Human Services Regulations regarding the protection of human subjects (45 CFR 46.116). The verbal consenting procedure is detailed in each of the interview guides.

Privacy and Confidentiality:

All secondary data records and all data containing PHI will be stored exclusively on the Providence Research APP26 server. Please see the Data Assurances section of the protocol for a description of the security measures in place for all electronic data.

To help mitigate the risks to Veteran interviewees in Objective 1, telephone interviews will be conducted in private settings as individual interviews with the interviewer and an additional member of the project team. At no time will any content of interviews be discussed with or released to clinicians of Veterans, or ADNA program coordinators.

Identifiers, including first and last name and the name of their associated VAMC, will not be elicited from interview respondents during interview recordings. After transcription, the transcripts will be read by a project team member to ensure that any identifiable or sensitive data that participants volunteer during the interviews is removed prior to analysis. Interview responses will be aggregated so individual sites and interviewees cannot be identified. No individually identifiable information will be published or disclosed, unless required by law.

To protect participants against risk after interview data have been collected, we will take a variety of measures to ensure confidentiality. In all records, participants will be assigned unique identifiers. The crosswalk linking unique identifiers to participants, the verbal consent log, as well as all interview recordings and transcripts will be stored electronically in a password protected, restricted-use folder on a Providence VA server in a restricted access service directory, in a restricted folder with access limited to project staff. Any hard copies of any of these files will be stored at the VA in a locked file cabinet in the locked office of study personnel. When the data are reported, neither VAMCs nor interviewees will be identified in any way, to preserve anonymity of respondents.

Please see the Data Assurances section of the protocol for a description of the security measures in place for all electronic data.

Objective 2

The second objective of this evaluation is to understand the effect of the VD-HCBS program on Caregivers' well-being. This will be done using telephone surveys with caregivers. Each Caregiver will participate in two 20-minute phone surveys held 12 months apart. These calls will not be audio recorded, but caregiver responses will be entered into the project database using a unique coded ID. A crosswalk to the database will be maintained separately in a restricted access folder on the Providence VA server. We will examine the outcomes for Caregivers of Veterans enrolled in the VD-HCBS program and compare this to a control group of Caregivers using data previously collected as part of the VA CARES evaluation.

Data for the outcomes for Caregivers of Veterans enrolled in the VD-HCBS program will be collected via telephone survey and data from the control group will be acquired following an approved Data Use Agreement with the VA Office of Geriatrics and Extended Care. We will test our working hypothesis through analysis of the telephone surveys and compare them to Caregivers who participated in a previous partnered evaluation of the Caregiver Support Program. With the documented relationship between Caregiver burden, stress, strain and quality of life and the ability for the care-recipient to remain in the home, it is imperative to understand the impact on caregivers as part of the causal chain of program impact for Veterans. When the proposed studies from this objective are completed, it is our expectation

that the impact of the VD-HCBS program on Veterans' Caregivers will be better understood. Our proposal for analysis of the Caregiver Survey Data is describe in Section 6.0 (objective 2).

Recruitment Methods:

This objective will be completed in two separate stages. The first stage will be data collection of caregiver Survey data via telephone surveys. Caregivers of Veterans receiving VD-HCBS will be given a sealed packet during the ADNA's initial visit or will be placed within the Veteran interview packet to be mailed as described above. The sealed packet will be labeled "To the Veteran Caregiver" and will include information about the project, the phone survey, the goal of the project, and provide contact information of a Providence-based project staff member to address any questions or concerns they may have prior to participating. Also included in these letters will be a copy of the informed consent sheet for caregivers to keep and will contain contact information should they have any questions either before or after the survey. In addition, within this introductory packet will be an opt-in postcard that caregivers will be asked to complete and return if they wish to participate or be contacted again regarding this study. A draft of this opt-in postcard is included in the application (Opt-in Postcard included in submission). . Data for the outcomes for caregivers of Veterans enrolled in the VD-HCBS program will be obtained from the VHA Office of Geriatrics and Extended care following an approved Data Use Agreement in accordance with VA Policy. We estimate that there will be approximately 4500 Caregivers' data included in this data set. Data for the control group will be obtained from the VHA Caregiver Support Program following an approved Data Use Agreement in accordance with VA Policy. We estimate that there will be approximately 158 Caregivers (92 approved for the Caregiver Support Program and 66 not approved) with pre and post survey data included in this data set.

Informed Consent Procedures:

The control group data used for this objective is will be obtained through a DUA for existing data. We are requesting waiver of informed consent for the control group and a HIPAA waiver for this objective.

For the Caregiver telephone survey, a CIRB approved information consent sheet will be included in the recruitment packet left with the Veteran and Caregiver as detailed above. A waiver of written consent will be requested for the survey because the survey will be conducted over the phone and are considered minimal risk. Verbal informed consent will be obtained in conformation with the policies established by the CIRB Institutional Review Board in accordance with the Department of Health and Human Services Regulations regarding the

protection of human subjects (45 CFR 46.116). The verbal consenting procedure is detailed in the survey document.

Privacy and Confidentiality:

Please see the Data Assurances section of the protocol for a description of the security measures in place for all electronic data.

Objective 3

In Objective 3 we will identify factors impacting VD-HCBS program implementation activities from multiple stakeholder vantage points (VA and ADNA) and throughout the implementation process by identifying specific strategies for effective program implementation within a range of contexts. Therefore, we will:

Objective 3a) elicit implementation strategies used based on a compilation published by the Expert Recommendations for Implementing Change project;

Objective 3b) examine how contextual factors impact implementation using the Consolidated Framework for Implementation Research;

Objective 3c) examine the relationship between implementation strategies, contextual factors and outcomes at individual and institutional levels.

As part of this objective, we will conduct individual interviews with VA and ADNA coordinators from 16 purposefully selected VA medical centers with recently established and existing VD-HCBS programs. The 32 coordinators will include 16 ADNA Coordinators and 16 VA coordinators from 16 VD-HCBS program sites. Whenever possible, each coordinator will be interviewed at two time points (64 total interviews). The first set of interviews with the coordinators, will be 2 to 4 months after GEC allows the program to begin enrolling Veterans (completion of the Lewin Group readiness review). The second set of interviews will be 6 months after the initial interview to obtain follow-up data about implementation process, compared to the initial start-up time, implementation strategies that they have employed, and their evaluation of implementation success (See Interview Guides). If it is not possible to interview sites at 2-months after GEC allowed to begin enrolling Veterans (completion of the Lewin Group readiness review), we will conduct one interview at least 6-months after readiness review. From the VA coordinators, we will request a local VAMC leader (n=16) and a VISN GEC leader (n=16) for one-time interviews (32 interviews). Additionally, we will ask the GEC VISN leads when we interview them to recommend local GEC contacts.

Pair Interview Dropout. Our primary interest is in triangulating data from the VA and ADNA coordinators at a case level. However, there will be dropout and turnover in the coordinator positions. When there is dropout, we will seek to recruit another individual from the site to complete the pairwise analysis. If this is not possible, we will exclude that program site in the case-level analysis and continue to recruit until we have 16 program sites, with participation from both the VA and ADNA coordinators. We anticipate dropout of 25% in the pairwise analysis and are requesting permission to perform additional interviews at 4 sites (8 interviews)

Including the additional interviews to allow for the projected drop out rate, we estimate that a Total of 104 interviews will be conducted with a total of 72 individuals.

Recruitment Methods:

We will purposefully select 16 VAMCs based on criteria related to quality of VA-ADNA collaboration and standard practice, identified as factors impacting implementation in our prior evaluations. For each case, we will conduct individual interviews with VA VD-HCBS coordinators and associated ADNA coordinators plus additional key decision makers identified by coordinators and GEC points-of-contact for the VISNs that cover the VD-HCBS programs in our sample. Coordinators will be those reported by The Lewin Group, the contractor responsible for Technical Assistance, as the contact person for the VD-HCBS program. Additional respondents will be identified when coordinators are asked to name their local VAMC leader and a VISN GEC leader as described above. Once potential participants have been identified within eligible VAMCs and ADNAs, they will be sent an introductory letter to their work email address. The letter will inform them about the interview, the goal of the interview, that the interview will be recorded for transcription purposes only, that they may contact a Providence-based project staff member to address any questions or concerns they may have prior to participating or to schedule an interview, and that unless a refusal is received they will be contacted at their work telephone number a week after the email is sent to schedule an interview. Participants will also be informed that they may be required to do this interview on off-duty time unless their supervisor approves on-duty time. If they are willing to participate, a phone call will be scheduled.

Informed Consent Procedures:

When Coordinators or key informants respond to the invitation letter or subsequent recruitment phone call and state that they want to participate, a member of the project team will send them a CIRB approved information consent sheet about the interview. This information consent sheet will include information about their rights as study participants. At the time of the interview, the interviewer will confirm that the participant received the written information about the study and consent process. Then the interviewer will reiterate key parts of the informed consent information that were sent via email when the interview was scheduled, including the purpose of the study, the key informant's

rights as a study participant, and the confidentiality of the interview. The interviewer will invite the participant to ask questions about the consent information. The interviewer will then request verbal consent to proceed with the interview and ask permission to audio-record the interview for transcription purposes. If the participant verbally consents, the interview can be conducted. Interviewers will keep a verbal consent log.

We are requesting a waiver of documentation of consent for these telephone interviews.

Privacy and Confidentiality:

To help mitigate the risks to interviewees in Objective 3 telephone interviews will be conducted in private settings as one-on-one interviews with the interviewer. A research associate may be present as well to take notes, and this individual will be identified and introduced to the respondent. The information gained during the interviews will not be used to evaluate quality of care. Neither the employee's supervisors nor peers nor the clients will have access to the data. Data will remain confidential. Identifiers, including first and last name and the name of their associated VAMC, will not be elicited from interview respondents during interview recordings. After transcription, the transcripts will be read by a project team member to ensure that any identifiable or sensitive data that participants volunteer during the interviews is removed prior to analysis. Interview responses will be aggregated so individual sites and interviewees cannot be identified. No individually identifiable information will be published or disclosed, unless required by law.

To protect participants against risk after interview data have been collected, we will take a variety of measures to ensure confidentiality. In all records, participants will be assigned unique identifiers. The crosswalk linking unique identifiers to participants, the verbal consent log, as well as all interview recordings and transcripts will be stored electronically in a password protected, restricted-use folder on a Providence VA server in a restricted access service directory, in a restricted folder with access limited to project staff. Any hard copies of any of these files will be stored at the VA in a locked file cabinet in the locked office of study personnel. When the data are reported, neither VAMCs nor interviewees will be identified in any way, to preserve anonymity of respondents.

Please see the Data Assurances section of the protocol for a description of the security measures in place for all electronic data.

6.0 VD-HCBS Contextual Information. GEC, ACL, and The Lewin Group regularly host training and check-in activities via conference call or webinar. GEC, ACL and The Lewin Group have given approval for an evaluator to join the conference calls and webinars for the purpose of

collecting information about the specific implementation issues that are discussed as VD-HCBS programs are developing and operating. The evaluator will take notes on the overall tone, topics, and attitude of these calls. Notes will not include quotations, names, or information on individual sites. Information gained from these calls will be for the sole purpose of identifying patterns of implementation experiences.

7.0 Data Analysis

Objective 1:

Quantitative Analysis of Veteran Survey Data - We will analyze the quantitative data from the Veteran Assessment survey data by calculating descriptive statistics and means for the survey items. We will compare the responses at baseline to responses at 3 months, and to responses at 12 months to gauge early and long-term change in the various domains. We will also calculate differences in change by Veteran characteristics, including care arrangement, functional impairment, socioeconomics, and demographics. This descriptive pre-post analysis will provide a first look at the impact of the VD-HCBS program on Veterans. Lastly, we will use finite mixture models³¹ to identify subgroups of Veterans that have similar trends in outcomes. Finite mixture models are clustering methods based upon a statistical model with stochastic elements.³² Formally, they can be written as $p(Y_i) = \sum_{j=1}^J \pi_j F(Y|G_i = j)$, where Y_i is a vector of outcomes for Veteran i , π_j is the proportion of subgroups j among Veterans, G_i is an unknown group classification for Veteran i , F is the distribution of the outcome at the that subpopulation, and J are the number of subpopulations. We will examine different possible values for the number of subgroups, and select the number with the highest Bayesian Information Criterion (BIC).³³ Our initial model for F will be multivariate Gaussian distribution, which may require appropriate transformations of some of the outcomes (e.g., log). If the Gaussian model will not provide a good fit for the data, we will examine other possible models such as a mixture of t distributions, or a mixture of skewed-Normal distributions. After the model identifies the possible subgroups, we will attempt to describe them by examining the trends in the observed outcomes (e.g., Veterans with increasing outcome trends overall, patients with moderately increasing outcomes at 3 weeks but stable at 12 months). These subgroups will enable us to identify the possible patterns that exist among Veterans exposed to the VD-HCBS program. Following this identification, we will examine qualitative (see below) or quantitative variables that are possibly associated with these patterns, so that we could provide further understanding on the possible effectiveness of the program.

Qualitative Analysis - The team will read interview transcripts multiple times and independently make initial codes, then resolve coding differences through a process of deliberation and consensus.³⁴ In subsequent and repeated bi-weekly meetings we will refine code definitions and reach consensus about the interpretation of the material, with our decisions recorded in an audit trail. Continuing this process, codes will be clustered into related categories using conventional content analysis³⁵ to generate themes that represent successive levels of interpretation. Subsequent analysis will connect common codes and themes across Veterans and VAMCs. In the search for alternative interpretations and to

provide analytic rigor about the validity of findings, findings will be challenged by team members to ensure comparability of perspectives.³⁶ Dr. Thomas will oversee the analysis and the team will report on the process during bi-weekly meetings.

Connect Qualitative and Quantitative Data - We will use evidence from both the quantitative and qualitative analysis to portray the impact of the VD-HCBS program on Veterans. We will analyze the quantitative and qualitative data separately and then integrate the results to present a comprehensive picture of how the program has impacted Veterans, both in terms of satisfaction and their life experience.³⁷ Specifically, we will use our qualitative findings to provide depth of understanding and quantitative data to provide breadth of understanding Veterans' experiences with the VD-HCBS program. With this parallel mixed method design, we will be able to provide explanation and description of Veterans' experiences and the ways by which the VD-HCBS program impacts their lives.

Please see the Data Assurances section of the protocol for a description of the security measures in place for all data.

Objective 2:

Quantitative Analysis of Caregiver Survey Data - The primary comparison of interest will be the change in outcomes from the baseline survey to the follow survey between VD-HCBS Caregivers and VA CARES participants. Before testing for change over time, we will examine the frequency distributions for all study variables and appropriate transformations will be carried out whenever violations of normality are determined. Descriptive statistics and bivariate correlations will be computed. Each variable will be tested for leptokurtosis to ensure that there is a sufficient range of scores. Variables found to be significantly leptokurtic will be converted into dichotomous outcomes.

An important issue for longitudinal follow-up analyses is the problem of missing data. Data may be missing for one of two reasons: 1) the Veteran or a Caregiver who participated in baseline is no longer receiving VD-HCBS at the 6-month follow-up period; 2) a Caregiver participant is lost to follow-up because of non-participation. In order to avoid biasing the result by including only Caregivers who complete both surveys, we will first examine whether there are indications that the data are missing completely at random. Specifically, we will compare baseline scores for Caregivers that complete both surveys to those that did not complete the follow-up survey. If no significant differences are observed between completers and those that "dropped out" on the baseline variables, then we will proceed with data analysis of the Caregivers who completed both rounds of the survey. However, if we determine that the data are missing at random, then we will impute the missing data using a multiple imputation technique. If necessary, we will perform sensitivity analysis to examine the plausibility of the missing at random assumption using a pattern mixture approach.³⁸

In order to compare the VD-HCBS Caregivers to the control group of Caregivers from the VA CARES evaluation (non-approved Caregivers, n=66), we will attempt to identify VD-HCBS Caregivers that are similar to the control group participants in terms of baseline survey variables. Identifying matching individuals on the entire set of covariates may be complex, so we will rely on the propensity score,³⁹ a technique used in non-randomized studies to balance groups based on observed differences. Because the number of participants in our control group is significantly smaller than the one expected in VD-HCBS, we will use matching with replacement in which controls can be used multiple times to match within a specified caliper. Caregivers in VD-HCBS that will not have a matching VA CARES within a caliper will be removed from the analysis, because the positivity assumption does not seem to be valid for them. This procedure will include many Caregivers in VD-HCBS, which will improve the precision of point estimates in this group while maintaining only VD-HCBS Caregivers that are relatively similar to control Caregivers. Having a large number of Caregivers from VD-HCBS increases the power of the study, but it is dominated by the precision in the control group. To estimate the propensity score, we will use a logistic regression model $P(C_i|X_i) = \frac{\exp(\beta'X_i)}{1+\exp(\beta'X_i)}$, where C_i is indicator variable for whether Caregiver i is from the VD-HCBS program or the control group, and X_i are the set of baseline covariates for caregiver i . Following the propensity score calculation, we will match Caregivers in the control group to VD-HCBS Caregivers using the estimated propensity scores. We will then examine whether the distributions of the baseline covariates and second order interactions are similar across the two groups. Differences in distributions will be examined graphically and via appropriate statistical tests. If some variables are found to differ between groups, we will update the propensity score model with higher order interactions. We will repeat this procedure until balance is obtained on all baseline variables and their interactions.⁴⁰

Because the matching is not exact, there might be minor imbalances between the covariates among Caregivers in VD-HCBS and the control group. To address these minor imbalances, we will rely on general linear regression models to estimate differences in the outcomes between Caregivers who are participating in the VD-HCBS program and those who were part of the VA-CARES evaluation. For continuous outcomes, we will use multiple linear regression $Y_i = X_i\beta + \tau C_i + \varepsilon_i$, where Y_i is the outcome for Caregiver i , X_i are the covariates, C_i is an indicator variable for Control/VD-HCBS, τ is the treatment effect and $\varepsilon_i \sim N(0, \sigma^2)$. For the ordinal variable, we will use the proportional odds model $\text{logit}(Y_i < j) = \alpha_j + X_i\beta + \tau C_i$, where α_j is the log-odds of the outcome variable j , and the rest of the variables are as previously described. To obtain interval estimates we will use either the variance estimates provided by Abadie & Imbens⁴¹ or the bootstrap procedure.⁴²

Dependent Variables – We will examine Caregivers’ perceived financial strain, CESD-10 score (screener for depressive symptoms), burden, self-reported health, and positive aspects of caregiving as described in the table below.

Dependent Variables for Objective 2	
Measures of	Measurement

Independent Variables-
To examine improvements in the various outcomes, the models will examine Veteran and Caregiver characteristics that may be related to improvement as well as their baseline values on each of the measures of interest. Most of these characteristics will be measured during baseline surveys of

Interest	
Caregiver Perceived Financial Strain	3 Item Impact on Finances subscale from the Caregiver Reaction Assessment Scores range 3-15 where higher scores indicate higher strain.
Caregiver Depressive Symptoms	Center for Epidemiologic Studies Depression 10 item Scale (CE SD 10). Scores range 0-30 where higher scores indicate more depressive symptoms.
Caregiver Burden	Zarit Caregiver Burden. Defined as the level of stress felt by a Caregiver. The scale covers the areas most often mentioned by Caregivers as problems, including health, psychological well-being, finances, social life, and the relationship shared by the Caregiver and care recipient. Scores range 0-48 where higher scores indicate higher burden.
Caregiver's Self-Reported Health Status	Single item from the Health and Retirement Study (2012) Responses are "Poor", "Fair", "Good", "Very Good" or "Excellent"
Positive Aspects of Caregiving	Nine items assessing positive aspects of caregiving as captured by Tarlow and colleagues' reliable and well-validated measure. Scores range from 9-45 where higher indicates more positive aspects of caregiving experienced.

Caregivers and a few will be drawn from the Veteran Assessment Data. For example, the models will include Veterans' demographic and health/function characteristics, month of enrollment, and the Veterans' monthly budget amount. We will also examine Caregiver characteristics such as their relationship with the Veteran, whether or not the Caregiver was employed, lived with the care recipient, as well as their age, sex, race, education, marital status, and whether or not there are dependent children in the household.

Power-

Without any adjustment for covariates and assuming that the standard error is equal to

VD-HCBS Caregiver Surveys (n)	Effect Size			
	3 pts	3.5 pts	4 pts	4.5 pts
500	56%	70%	80%	89%
1,000	58%	71%	82%	90%
2,000	59%	73%	83%	91%

10 (the observed standard deviation on the Positive Aspects of Caregiving Scale in the non-approved "control group" from the VA Cares evaluation, n=55 respondents for this scale), we should have over 80% power to identify a difference of 4 points on the Positive Aspects of Caregiving Scale (range 9-45) with approximately 1,000 Caregivers in VD-HCBS (see Table 4). If we used a

different control group, (i.e., the approved Caregivers in the VA CARES evaluation, n=92 respondents), we can identify a 3.1 point difference on this scale. Using regression adjustments, we are expecting to be able to identify even smaller effects. Therefore, we expect to have a large enough sample size to detect a meaningful difference in at least one of the outcomes for this objective

Objective 3:

Analysis - Our primary unit of analysis for this implementation evaluation will be the VA-ADNA *institutional pairs* implementing this program. Thus, this will be a case-oriented analysis. Below we describe a three-stage team approach to analyze data, adapted from Damschroder⁴³ and we will repeat these stages at each of the two data collection phases, ultimately integrating data at case-level to describe program implementation from two to eight months after randomization.

Coding - First, open-ended data from the interviews will be reviewed and coded by a team of two researchers. They will code transcribed data according to CFIR and ERIC constructs using directed content analysis,⁴⁴ in which codes are developed *a priori*; additional data derived codes will be established for text that cannot be coded with the *a priori* codes. Thus, this will be primarily a deductive approach, and we will additionally create codes that are inductively derived from data. The researchers will first independently read through a subset of interviews (about three to five) to apply initial codes and then come together to compare codes and arrive at agreement through deliberation and consensus.⁴⁵ The researchers will then develop a final list of codes and apply these codes to all responses.

Memos- Researchers will aggregate individual interviews from VA and ADNA key informants into case memos and identify whether CFIR constructs are manifested as facilitators or barriers and what implementation strategies are used. A case memo is a Word document in which quotes from individual interviews within each case are collated and organized by construct. To determine whether CFIR constructs manifest as facilitators or barriers, researchers will independently rate coded text according to strength and valence on a 5 point scale, with -2 reflecting a statement about a strong barrier to +2 reflecting a statement about a strong facilitator. They will again use a team approach to resolve differences through deliberation and discussion and arrive at final, agreed upon ratings. An overall rating for each construct will be established based on average of ratings for individual quotes under that construct. The memos will also include a summary statement to describe what was coded (e.g., how did key informants describe the innovation source) and whether implementation context or strategy can be ascribed to a specific entity (i.e., solely VA or ADNA) or if it is a shared strategy, and they will include a rationale for ratings (e.g., the program was mandated without buy-in from local entities, thus a strong negative rating). We will build on the case memos developed during the first data collection period with data from the second to describe implementation strategies and any updates from the first interview for cases that have two interviews.

Qualitative Comparative Analysis - The objective of this stage will be to consolidate collected implementation data to assess how combinations of strategies and barriers relate to outcomes using Qualitative Comparative Analysis (QCA).⁴⁶ At the individual level, outcomes will be high report of unmet needs for personal care or very good to excellent satisfaction, analyzed as part of Objective1 and, for use in QCA, transformed to reflect presence or absence of these values. At the institutional level, outcomes will be the number of Veterans receiving care through VDHCBs as a proportion of the total number of Veterans receiving Home and Community Based Care one year after program start. QCA is a

quantitative, case-oriented method that uses applied set theory and Boolean algebra to examine multifactorial causality (i.e., when several variables together have a joint effect on an outcome). In essence, it offers a systematic way to compare cases for factors related to success of an outcome, distinguishing between necessary and sufficient conditions, in projects with small or medium-N. It is a well-established quantitative approach that has been in use since the 1980s, especially in political science, to answer research questions like "What combinations of conditions are directly connected to the outcome of interest, such that cases with those specific combinations also always had the outcome present?" Although quantitative, QCA is a form of case-oriented research that requires close familiarity with the qualitative dataset of interest and theoretical framework to interpret results. As Baptist and Befani say in their primer on QCA, "Put simply, QCA allows evaluators to answer the question 'what works best, why, and under what circumstances' quite literally, in a way that emerges directly from other empirical analysis; that can be replicated by other researchers, and is generalizable to other contexts."⁴⁷ Because findings from QCA will be generalizable, even though we will be evaluating a subset of cases, they could be used to inform future expansion of VD-HCBS or assistance for struggling entities.

8.0 Protection of Human Subject Data

Overview of Risks- The primary risk in this study is a breach of confidentiality. In the case of Veterans and Veterans' Caregivers, a breach of confidentiality could cause an unauthorized release of protected health information. In the case of VA Employees and ADNA coordinators, a breach in confidentiality could affect their employment. The project staff are aware of these risks and have outlined precautionary measures to reduce this risk as much as possible in the project.

Data Assurances - All study staff will be monitored by the Dr. Rudolph and Local Site PIs for consenting, protocol, and information security adherence. Intensive training (including all VHA mandated trainings) at study initialization will be conducted along with annual refresher courses. Training certificates for all study staff members will be kept on file with the PVAMC Research Office. Dr. Rudolph will terminate access to study records when a user no longer requires access to them.

If there is a theft, loss, or other unauthorized access of study data or storage devices associated with this study, this will be reported according to VA regulations. The local ISO/PO will be informed if there is any theft, loss, or other unauthorized access of sensitive data or storage devices and non-compliance with security controls.

Electronic Health Data/Secondary Data Storage (Obtained through DUAs)

All electronic health data, including all Personal health information and HIPAA identifiers from the secondary data used in objectives 1 and 2 will be stored and accessed exclusively on the Providence VA APP 26 research sever in a restricted access folder limited to

approved project members. Data related to this project containing no PHI or HIPAA identifiers will be stored on the Providence research server on (\\R04pronas21.v01.med.va.gov\RESEARCH_PROTOCOLS\Rudolph\VD-HCBS-R, or VHAPROAPP26 H:\Research_Protocols_COIN\Rudolph). Please see section “Description of Providence Research Computing Infrastructure” for further information.

Any paper data generated in connection with this research study will be stored at the Providence VA Medical Center in a restricted access building, in a locked office, in a locked cabinet/drawer. In there is a theft, loss or other unauthorized access of study data or storage devices associated with this study, this will be reported according to VA regulations. All electronic data collected as a part of this study will be stored and analyzed on the Providence VA Research server. Data will only be disseminated in aggregate form and will not include any identifiable information. All records including qualitative interview recordings will be maintained in accordance with the Department of Veterans Affairs record Control Schedule 10-1. Should an inappropriate disclosure of the data occur, the Privacy Officer and ISO will be notified immediately.

Qualitative Interview Data Storage:

There are two types of qualitative interview data to be collected as a part of this project. These are led by separate Investigators and will use different data collection methods.

The list of interview participants for Objective 1 and 3 will be maintained exclusively on the Providence VA server in a folder (\\R04pronas21.v01.med.va.gov\RESEARCH_PROTOCOLS\Rudolph\VD-HCBS-R) with access restricted to project team members. The Providence VA server complies with all VA Data Security regulations. Only research team members with the proper permissions will have access to this list. Hard copy and electronic interview notes will be labeled only with a coded identification number. The crosswalk of names to identification numbers will be stored in hard copy only in a separate, secure file cabinet in Building 32 on the Providence VAMC campus accessible only to the project team as needed to complete their project duties.

As described above in the methods section and noted in the information consent sheet, interviews will be recorded exclusively for transcription purposes. Veteran Interviews will be conducted by Ellen Mahoney of Boston College a Providence VA IPA employee but recorded by a Providence VA study member also attending the call. All participants will be reminded that they are being recorded and whom is on the call. No name, PHI, PPI or HIPAA identifiers will be collected in these interviews. After obtaining the appropriate permissions and sanctuary to insert the recorder via its USB port to a VA computer, a Providence VA

study member will upload the audio to a restricted file on the protected Providence server (\R04pronas21.v01.med.va.gov\RESEARCH_PROTOCOLS\Rudolph\VD-HCBS-R).

Alternatively, if the Providence staff is unavailable to record, the interview will be recorded on the recorder by Dr. Mahoney, and Dr. Rudolph will physically claim the recorder and transport it to the Providence VA in a HIPAA compliant locked bag. The interviews will be uploaded as stated above. All recorders will be kept in a locked office in a locked room in both the Providence and Boston locations.

Dr. Nina Sperber at the Durham VAMC will be conducting the Coordinator/ key informant interviews. An approved digital recording device will be used to audio-record the key informant interviews. No PHI, PPI or HIPAA identifiers will be collected as a part of these interviews. The recordings will be recorded directly into a restricted access folder on the Providence server, or will be recorded onto a VA approved recording device and uploaded immediately to a restricted-use folder on the Providence VAMC server and then deleted from the recording device.

For all transcriptions not completed by a project team member, copies of the files will be accessed by the HSR&D Centralized Transcription Service Program (CTSP), Salt Lake City, UT, one of our local sites. The CTSP is a national VA service, housed behind the VA firewall in the Veterans Health Administration Salt Lake City's (VHASLC) Informatics, Decision-Enhancement and Analytic Sciences (IDEAS 2.0) Center of Innovation (COIN). All leadership and staff are VA employees. All data will reside on the Providence Server and no data will be copied onto the local VA SLC files. Their service is approved by the VA SLC IRB and there is no outside contracting. Data analyses for the qualitative aims will be done using NViVO and/or Atlas software. All records including qualitative interview recordings will be maintained in accordance with the Department of Veterans Affairs record Control Schedule 10-1. Should an inappropriate disclosure of the data occur, the Privacy Officer and ISO will be notified immediately

Description of Providence Research Computing Infrastructure:

The VA Providence computer system is highly secure, and accessible only to authorized users. The Providence research computing infrastructure consists of a Windows server accessed via remote desktop sessions and client Windows PCs. Network security is provided by a combination of VA firewalls, local network access controls, and continuous auditing and monitoring for security breaches. Access from systems external to the VA's intranet and COIN server is limited to encrypted channels, e.g. VPN. Person-identifiable as well as partially-de-identified data housed on the Providence research server are restricted to the system analyst at IRM and to the project's approved staff and investigators. No data are allowed to be transferred to other computers (desktops or laptops) unless they are stripped of all identification information. VA employees have signed a VA privacy agreement to

ensure confidentiality of all sensitive information, and its violation may result in criminal charges and a fine from \$5,000 to \$20,000.

In summary, the Providence VAMC research computer system is highly secure, and accessible only to authorized users. Within the group of authorized users, access to project data is restricted to individuals who are authorized to work on that specific research project. All identifiable data including secondary data, digital audio files and text documents will be stored in restricted folders.

Violations of data policy or approved use of data will be subject to full penalty of law, which may include suspension of access privileges, reprimand, suspension from work, demotion, removal, and criminal and civil penalties.

Upon completion of the research project, the study principal investigator in conjunction with the VA Information Security Officer (ISO), and in accordance with VA policy, will ensure that, study data containing sensitive, confidential information will be returned to the VA, sanitized and removed from all servers, desktops, removable storage devices, etc.

Transfer of Data:

Secondary electronic data will be to be transferred to the Providence VA following an approved Data Use Agreements with the data owners. Following an approved DUA, data will be transferred to the Providence VA via an approved method of transfer such as a secured share or VA encrypted email. Project staff will work with VA Information Security Officers and VA Privacy Officers to ensure that all measures are taken to ensure the security of the data.

In the case that interviews are recorded by project investigator Ellen Mahoney, the digital recorder containing the interview will need to be physically transported by Dr. Rudolph to the Providence VA for the files to be uploaded. Dr. Rudolph will physically claim the recorder and transport it to the Providence VA in a HIPAA compliant locked bag. The interviews will be uploaded to the Providence Research Server upon his arrival back that the Providence VAMC.

Reporting:

Any Unanticipated Problems Involving Risks to Subjects or Others, Serious Adverse Events, Protocol Deviations, Apparent Serious Noncompliance, and Information Security Incidents will be reported as outlined in VHA Handbook 1058.01. All staff will be instructed to notify Dr. Rudolph immediately if a problem arises. The ISO and Privacy Officer will be notified within one hour of improper use or disclosure of data.

9.0 Communication Plan / Project Management

Dr. Rudolph will serve as the administrative and coordinating principal investigator and will oversee the management of the project team. He will supervise the program manager and research assistants for the evaluation and reporting. Dr. Rudolph will be contact PI for the CIRB submission and will be responsible for submitting all necessary documents to VA HSR&D.

Dr. Rudolph will meet weekly with the entire research team. Project sub-teams may be organized in addition when data analyses are active. Minutes will be taken during all meetings and will be circulated to the group with a list of action items for team members to accomplish during an allotted time frame.

This project is funded for 3 years. The following Gantt chart outlines the timeline for the expected objectives.

VD-HCBS Project Gantt Chart:

Tasks and Relevant Objective	FY 17			FY 18				FY 19				FY 20
	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1
DUA with GEC for the Veteran Experience Survey (1)	x	X										
Analyze Veteran Experience Survey (1)	x	x	x	x	x	x	x	x	x	x	x	x
Interview Veterans (1)		x	x	x	x	x	x	x	x	x		
Interview Caregivers						x	x	x	x	x		
Conduct qualitative Veteran Interview analysis (1)		x	x	x	x	x	x	x	x	x	x	x
Conduct mixed methods analysis (1)					x	x	x	x	x	x	x	x
Obtain DUA with GEC and VA CARES for Caregiver Survey (2)			x	x								
Obtain VD-HCBS Caregiver Survey Data (2)					x	X						
Obtain VA CARES Data for Comparison (2)					x	x						
Analyze Caregiver survey (2)						x	X	x	x	x	x	x
Pilot implementation interview guides (3)		x										
Pilot ERIC questionnaire and email protocol (3)	x	x										
Select sites for in-depth interviews	x	x		x		x		x	x			

(3)													
Collect data via participant observation and interviews (3)	x	x	x	x	x	x	x	x	x	x			
Prepare and disseminate reports and presentations (1-3)	x	x	x	x	x	x	x	x	x	x	x	x	

10.0 Study Closure

The CIRB will be notified upon study closure of the local and main sites (Forms 117a and 117b will be completed and sent to the IRB). Any remaining staff’s folder access will be revoked. Should any outstanding analysis on de-identified data remain, this will be addressed in the CIRB forms 117a and 117b. All records will be maintained in accordance with the Department of Veterans Affairs record Control Schedule 10-1.

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